

STATE OF NEW YORK PROGRAM MANAGEMENT CDBG-DR INFRASTRUCTURE



Governor's Office of
Storm Recovery

CLIENT

New York Governor's Office of
Storm Recovery (GOSR)

PROJECT TIMELINE

May 2014 - Present

PROGRAM VALUE

\$1.3 billion CDBG-DR

SERVICES

- Large-Scale Program Management
- CDBG-DR Grant Management
- Financial Management
- Global Match
- Policy and SOP Development
- System of Record Development

OVERVIEW

HGA is serving as the GOSR Community Development Block Grant, Disaster Recovery (CDBG-DR) Infrastructure Program Manager. The scope of work includes managing the \$1.3 billion allocated to four programs, with an estimated 325 projects.

>50 Subrecipients | **350** Professional Services Procurements
300 Construction Bids | **0** HUD Monitoring Findings



AERIAL VIEW OF RSMF TRAFFIC CIRCLE



JAMES STREET RETAINING WALL CONSTRUCTION

"I know I speak for all of us at GOSR when I say that HGA is an extraordinary partner, whose profound dedication and superb delivery has enabled GOSR to meet all of our required obligations. HGA employees are dependable, professional, and knowledgeable, and have consistently become an extended part of the GOSR team. HGA has been an invaluable and tremendous asset to our organization, as well as to the State of New York."

~ Lisa Bova-Hiatt, Executive Director, GOSR, March 2017

SOLUTION

HGA began supporting the planning and development of this Infrastructure Program in 2014. We developed the CDBG-DR Implementation Plan, which included detailed forms, templates, policies, procedures, and processes for the implementation of disaster recovery projects to ensure full compliance with all CDBG-DR rules and regulations.

HGA embedded our staff across four offices in New York and developed trusted working relationships with GOSR and program subrecipients by working with them daily to provide technical assistance and training. We reviewed and vetted over 500 potential projects for national objective, eligibility, and beneficiary determination to develop approximately 325 project applications for CDBG-DR funding. We worked with GOSR, subrecipients, architects/engineers (A/Es), and state agencies to accomplish this task. Once applications had been approved for funding, our Team managed these projects through closeout including assisting with procurement, environmental review, land acquisition, Section 3 requirements, financial

management, record-keeping, labor compliance, and other federal compliance regulations.

Additionally, HGA designed, customized, and implemented the GOSR system of record for CDBG-DR record-keeping, and has been collecting and maintaining subrecipient records. HGA's CDBG-DR Infrastructure Project SharePoint site, this system of record, has helped the overall quality of the program by facilitating efficient filings, retrieval of information, and desktop monitoring. Our dedication to quality assurance and quality control has helped to **prevent any HUD findings** on any of our programs.

1. Community Reconstruction Program: This \$625M program was designed to provide funding to local units of government for grassroots planning to develop and implement recovery projects at the local level. Although procured by New York State, HGA's experience with GOSR's Community Reconstruction Program is more comparable to a locally implemented program. HGA worked with over 100 unit of local governments on this program including counties, towns, watershed districts, regional planning organizations and non-profits. Ultimately the Community Reconstruction program had over 40 subrecipients and approximately 300 projects.

2. Infrastructure and Local Government Program: This \$430M program was a state led program that supported multiple large-scale projects, including critical infrastructure projects in the energy, transportation, water and wastewater, healthcare, and coastal sectors. HGA worked with GOSR, other state agencies and counties to deliver over \$50M in state park improvements and resiliency measures, over \$100M in wastewater facilities upgrades and resiliency measures, over \$100M in coastal resiliency measures and over \$50M in healthcare facilities, to name a few.

3. Global Match Program: This \$65M program supported the State's FEMA Hazard Mitigation Grant Program (HMGP) match requirements by funding projects with 100% CDBG-DR funds that meet FEMA HMGP eligibility criteria. HGA's management of these services resulted in GOSR **saving over \$100 million in funding**. The savings resulted from HGA negotiating with FEMA on an agreement for additional HMGP match credit, which freed up CDBG-DR funding. HGA has had great success working on various match programs for GOSR, including the FEMA Public Assistance Match, FEMA Hazard Mitigation Match (both housing acquisitions/buyouts and infrastructure projects) and NYS Environmental Facilities Corporation (EFC) Match.

4. Rebuild By Design: This \$185M program was the result of project awards for HUD's Rebuild by Design competition. New York State was awarded two projects—Living Breakwaters and Living with the Bay. HGA assisted GOSR with reviewing these projects with planning to determine project feasibility, project development and overall implementation.

